



2023 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

"Working together to make Mayerthorpe your community of choice."





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MAYOR'S MESSAGE

SUMMER OF '23 – WHAT A RIDE!

Well, that was quick! Summer seems to be gone in the blink of an eye and fall colors are everywhere. And, what a crazy summer it was, fires close to home, evacuees, floods and bountiful, early crops with apple and garden harvests to match.



While there was no loss of life during the intense fire season, several of our County neighbors lost their homes. Only the Herculean efforts of fire fighters and intrepid neighbors prevented additional property losses.

It was a rough start to the spring, but there are lots of good things to talk about. So many, in fact, I hardly know where to begin. Let's start with people...

Our three new doctors are settling in and already very busy. I know the community has made them feel welcome 'cause that's just how we role!

Back in April, the Town welcomed Duncan Milloy to the position of Family and Community Social Services (FCSS) Director/Recreation Manager. He's had a busy summer getting to know folks and learning where everything is. He's overseen a successful season at our pool, and, on September 9th, his hard work paid off in the form of a well-attended competition event at our Pump Track. Welcome, Duncan!

In other "people" news, Council just hosted its annual Staff Appreciation event. Burgers and dogs alongside salads and sides prepared by Council. Before we cut the requisite cake, we presented our Assistant CAO/Finance Manager, Louise Kormos, with a well-deserved certificate recognizing 15 years of dedicated service. Thanks, Louise!

November will mark a full year on the job for CAO Jennifer Sunderman. She's had a busy year of learning, networking, managing, emailing and all manner of other things. Jennifer has made the position her own and continues to put her mark on the work. Council and I consider ourselves very fortunate to have gained such a valuable partner.

Now, let's talk events...

Fairthorpe: success, Car Show: success, Canada Day: success, Public Library Summer Programs: success. Shouts must go out to the Mayerthorpe & District Ag Society, our amazing business community, and the staff at our library!! None of these things would be possible without you!

What's coming up for Council?

Council is looking forward to attending the annual Alberta Municipalities convention at the end of September. This conference provides an opportunity for networking, learning, and reconnecting with old friends. Both Deputy Mayor Morton and I are taking courses at conference this year.



Council's annual Strategic Planning exercise is coming up and on October 30th, we'll host our annual Town Hall at the Legion. Mark this one on your calendars! We're mixing it up this year. Immediately following Council's Town Hall, the RCMP detachment will be on hand for their own Town Hall.

November is budget month! Our dedicated Staff does the heavy lifting here. Each department prepares its own budget, then the amazing Louise Kormos consolidates it all into one document. The hardest part of Louise's job is walking Council through the numbers. Approving the annual budget is the single most important task on Council's to do list every year.

Before I sign off, I'd like to mention a decade-old partnership in which the Town is involved. It is an active member of the Regional Economic Development Alliance (REDA), Growth Alberta. This collaboration currently brings Woodlands County, the Town of Swan Hills, and our town together to work on initiatives aimed at fostering a diverse, resilient socio-economic foundation for the region. It's been a strong collaboration over the years and our current Board of Directors is working to ensure its continued success.

Growth Alberta recently leveraged federal funding to assist tourism operators in the region in their post-pandemic recovery and our operations plan takes its cues from the Government of Alberta's Economic Development in Rural Alberta Plan (EDRAP) document.

Fall is always a busy time for everyone, and Council is no different. Take some time to enjoy the last of the warm weather. I'm determined to get out on my bike for a few more rides before I have to park it for the winter.

Be well, stay safe and call me for a coffee. I'm buying!

Mayor




LEADERSHIP

Your elected Council is listening and has identified community issues essential to moving Mayerthorpe forward. This Strategic Plan sets our priority long-term outcomes and goals for Mayerthorpe. They are supported by strategies, targets, and a system of regular reporting on actions and results. This is strong, focused elected leadership.

Inaugural Council (October 2021 to October 2025)



Mayerthorpe Town Council 2021

Left to Right: Councillor Wells, Councillor Claybrook, Councillor Morton, Councillor Greenwood, Councillor Sonnenberg, Mayor Jabush, Councillor Burns



VISION AND MISSION

Many organizations have a Vision and Mission. Our statements guide Mayerthorpe Council and staff. Our vision statement defines where we are going (our future state). Town of Mayerthorpe's mission statement sets out our key overall role as an organization.

VISION STATEMENT

A welcoming, progressive, inclusive community.
Good things grow here!

MISSION STATEMENT

Working together to make Mayerthorpe your community of
choice.

OUR VALUES

In advancing our Strategic Plan, Mayerthorpe Town Council and Administration:

Recognize that people are the heart of Mayerthorpe.
Work cooperatively to build and preserve our community.
Encourage unity, diversity, dedication, and progress.
Believe in partnering and mentorship.
Learn from and respect our history as the foundation on which to build
opportunities.



PRIORITY AREAS, GOALS, TARGETS AND ACTION PLANS

Mayerthorpe Town Council has established a focus on three priority areas:

- ❖ Economic Development;
- ❖ Recreation and Culture;
- ❖ Intermunicipal Cooperation.

These areas of primary attention were decided because of their overall importance to our future. They need a high degree of attention and effort to build a sustainable future for Mayerthorpe.

Each area has an Outcome Statement which describes the targeted result for the community in 4-8 years. It is important to measure progress towards these outcomes. Each area has goals and measurable targets to guide administration in implementation and promote overall accountability for results.

PRIORITY AREAS

(A): ECONOMIC DEVELOPMENT

Outcome Statement in 2030:

We foster economic prosperity by helping to grow employment opportunities in Mayerthorpe and surrounding area.

Goals:

- (A.) Encourage local spending and economic benefits to foster small business (existing and growth).
- (B.) Support existing and attract new primary employee businesses.
- (C.) Re-establish a business network like BSN or a Chamber of Commerce (to improve communication and support the interests of the business community).



Targets:

OVERALL: Population – grow 3% by 2021. Continuing growth to 2026.

- 1) Two (2) new businesses per year, based on total business licenses.
- 2) Gasoline Alley North 25% occupied by 2024.
- 3) At least one (1) new primary employer that employ ten (10) or more staff every 4 years.

Strategies (How):

- Align and incorporate goals and activities/objectives with Economic Development Strategic Plan and Municipal Sustainability Plan.
- Have Council oversee economic development directly.
- Celebrate improved services that support businesses. Also promote success and provide a centralized e-space thru Shop43.ca to promote all Mayerthorpe businesses.
- Put more staff time and resources into economic development (in-house, partnerships, etc.) Apply some time to check with current employers/businesses to define current limiting factors to growth and increased employment.
- Ensure a good supply of vacant housing lots in the market.
- Sites for major primary employers—Railway lands, Gasoline Alley North, south of Gasoline Alley North, and east of Mayerthorpe.
- Continue to support Gasoline Alley North owners to attract site developers and downtown vacant building owners to attract tenants.

(B): RECREATION AND CULTURE

Outcome Statement in 2030:

Citizens of Mayerthorpe and area are invigorated with recreational and cultural events, information, and minor-enhanced facilities. This includes being:

- Enthusiastic and informed about municipal parks, recreation and cultural facilities and events;
- Regathering socially more in community (post COVID).



Goals:

- (A.) Support and promote (in advance) recreational, cultural, and social events in the community which build pride and enthusiasm amongst participants.
- (B.) Enhance some recreational/cultural facilities to make them more engaging and educational.

Targets:

- 1) More positive and informed comments by citizens on social media and in community about recreation and cultural opportunities, facilities, and events.
- 2) Support a new/additional "community led" inclusive community event every two years.

Strategies (How):

- Refresh public awareness of what is already available in municipal recreation and cultural opportunities/facilities.
- Pursue these minor enhancements to facilities (listed in no particular order):
 - Directional signage for walking trails;
 - Day use at Little Paddle River Park;
 - Cultural storyboards;
 - Trestle storyboard;
 - Expand BMX/Skateboard Park for other uses for kids e.g., Basketball court, more bleachers;
 - Community Garden Improvements;
 - Dog Park Shelter.

(C): INTERMUNICIPAL COOPERATION

Outcome Statement in 2030:

Intermunicipal relations are characterized as strong, including:

- Thinking and working jointly with regional perspective;
- Sharing resources;
- Continuous positive collaboration.



Goals:

- (A.) Enhance working relationships with neighbouring rural and urban municipalities, to maximize economical delivery of municipal services to all and plan effectively for a jointly successful future.
- (B.) Establish a base government-government relationship with area First Nations.

Targets:

- 1) The relationships are “felt” to be far better in 2025 than they were in 2021.
- 2) More work is done jointly between applicable municipal entities (including Indigenous).

Strategies (How)

- These will be evolved jointly with municipal partners.



2023 BUDGET HIGHLIGHTS

YEARLY COMPARISON

Overall Operating Budget Increase – 3.6%

2023 REVENUE

Municipal Tax Revenue (2.00% Increase)

- Residential Assessment Base increase 2.2%
- Non-Residential Assessment Base increase 8.11%
- Residential Municipal Tax Rate decreased 0.59%
- Residential Municipal Manufactured Home in Park Tax Rate increased 2.56%
- Non-Residential and Industrial Municipal Tax Rate decreased 1.29%
- Non-Residential and Industrial Vacant Municipal Tax Rate decreased 3.4%
- Minimum Tax Rate increased from \$880.00 to \$895.00; applied to specific tax classes and sub-classes

Provincial Police Funding

The *Police Funding Regulation* came into effect on April 1, 2020. It was enacted to provide adequate and effective policing service in the province of Alberta. The police funding model takes the total cost of frontline officers and redistributes a portion of those costs to municipalities who receive the services of the Provincial Police Service (RCMP). The new model requires municipalities with populations of less than 5,000 to begin contributing a portion of the costs. As a result, **an additional 4.1% of Mayerthorpe's 2023 municipal taxes (\$63,463)** is being collected and forwarded to the provincial government for enhanced police services.

Grant Revenues

- 2023 projected Provincial and Federal Grants include Municipal Sustainability Initiative (Capital and Operating) and Canada Community Building Fund
 - Based on 2020 Census population of 1,343

2023 EXPENSES

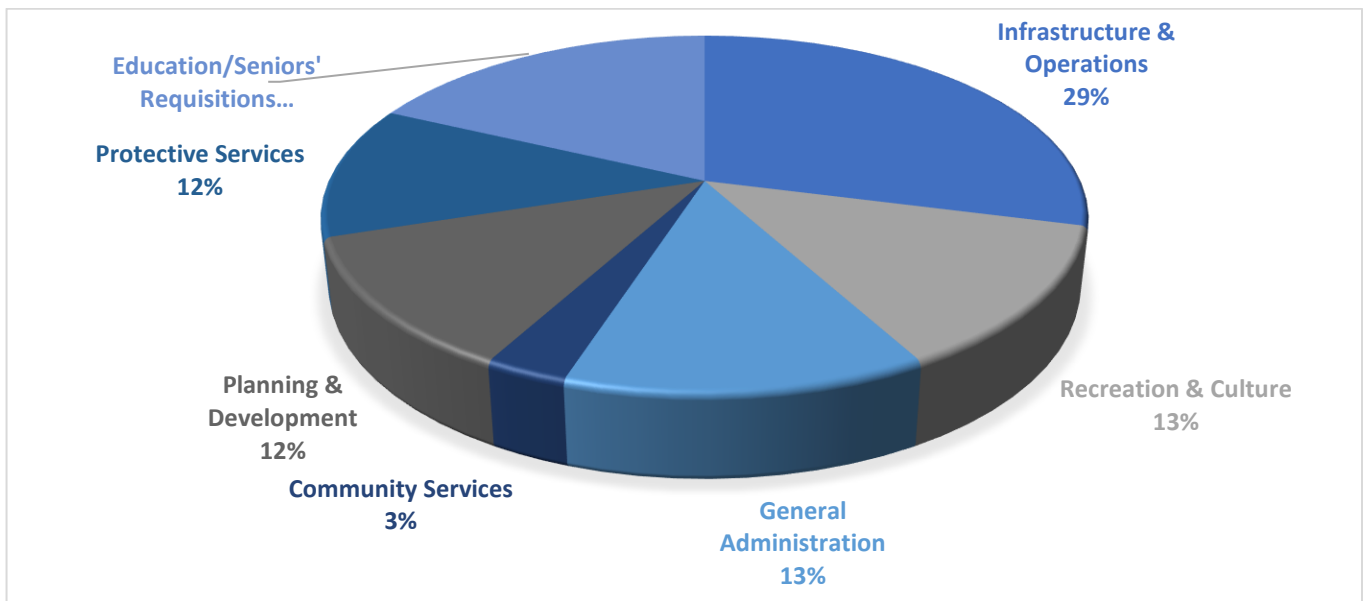
- Increase to insurance, utilities, and other applicable expenses relative to inflation rate
- Annual Cost-of-Living increase to salary and non-salary wages as per Policy
- Recycling Services switched to and provided by Integrity Waste Solutions



Requisitions

- No change to the Alberta School Foundation Fund requisition
- Seniors Foundation requisition decreased by 5.15%
- Designated Industrial Property Requisition increased by 1.49%

Tax Dollar Department Allocation



CAPITAL PROJECTS

Major Projects to be completed in 2023 to include:

- Upgrade direct digital control computer system for the ice plant at Exhibition Centre
- Replace chain link fence for Diamond #3 in sportsgrounds
- Replace carpet at the Diamond Centre
- Add Crosswalk Lighting at 48th Avenue and 52 Street
- Complete Rail Crossing upgrade at 50th Street
- Enhance the West End Bus Program including an electric van, EV Charging stations, bus shelters and accessibility ramps
- Continue water valve (CC) replacement
- Repair Emergency Response Centre front building parking pad (jointly with Lac Ste Anne County)
- Upgrade Sewer Lift Station
- Replace Public Works Shop's boiler system and two (2) overhead doors
- Complete a Road and Sidewalk Infrastructure Assessment
- Sidewalk replacement (3)
- Installation of a Wheelchair lift in Exhibition Centre
- Addition of an entrance canopy to the east door of the Exhibition Centre



DEPARTMENT SERVICE LEVELS AND ENHANCEMENTS

Council

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	-	-	5,280
TOTAL EXPENDITURES	117,490	118,340	128,690
NET COUNCIL	(117,490)	(118,340)	(123,410)

Service level for Council is based on seven elected officials: one Mayor, one Deputy Mayor and five Councillors. Councillors attend two Regular Council meetings a month, one Policies and Priorities Committee meeting per month, one Organizational Meeting per year and special meetings to address imminent items. Council members also attend various committee, boards, and commission meetings in accordance with Procedural Bylaw No. 1152 to provide leadership in public service in a timely manner. Council conduct is governed by Code of Conduct Bylaw No. 1062 to enable Council to function in respectful and cohesive manner. Council members are required to disclose anything that may put them in a position of pecuniary interest which is governed by Disclosure Bylaw No. 1079.



General Administration

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	30,742	29,992	30,242
TOTAL EXPENDITURES	625,187	629,000	633,450
NET ADMINISTRATIVE	(594,445)	(599,008)	(603,208)

Service level for General Administration is based on provision of services including management, payroll, accounts receivable, utilities, accounts payable, taxation, assessment, municipal administration, legal, benefits & insurance, risk management, auditor, office equipment & supplies, postage, training, and building maintenance. This service is provided by four full-time staff members being the Chief Administrative Officer, Assistant CAO/Finance Manager, Utility/Tax Officer, Administrative Assistant, and a part-time Finance Support Clerk.

Town Office

Service level is based on provision of space to perform basic local municipal government services. The Town Office occupies the top floor of the building and provides adequate space for staff. In 2021, Council Chambers was relocated to the lower level of the building and two new offices were constructed in the old Council Chambers area which also allowed for the remaining room to be repurposed to a staff meeting room. The lower level of the Town Office is now the newly constructed Council Chambers. The Town Office was constructed in 1979 and is now 43 years old. The Town Office provides for Public Parking along 52nd Street, at the rear of the Town Office, and a Public Parking Lot on public lands north of the Town Office.

Enhancements to service levels in 2023 include:

- Upgrades to three (3) desktops
- Assessment and taxation electronic communications bylaw
- Relocation of Town Serve to a nontoxic location



Fire

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	87,950	88,700	89,450
TOTAL EXPENDITURES	192,250	197,050	198,300
NET FIRE SERVICES	(104,300)	(108,350)	(108,850)

Service level for the Mayerthorpe Fire Department is established by Bylaw No. 954 being the Fire Services Bylaw, Policy No. IV-002 Mayerthorpe Fire Department Standard of Service, and the applicable Procedure No. IV-002.001 Mayerthorpe Fire Department Standard Operating Guidelines.

Fire Department personnel includes a Fire Chief, Station Captain, 2 Lieutenants, and a compliment of thirteen volunteer firefighters. Additionally, the Mayerthorpe Fire Department also has two students enrolled in the established Cadet program.

Apparatus includes:

- 2003 freightliner Triple Combination 4000 litre per minute Fire Engine, certified to NFPA 1901 standards (firefighting foam capabilities)
- 2009 Freightliner Medium Rescue Unit providing all forms of rescue services including vehicle extrication (Jaws of Life), lifting and stabilization of heavy loads and rope rescue.
- 2016 GMC Sierra Assistance Vehicle Crew truck
- Other apparatus accessible under the mutual aid agreement with Lac Ste. Anne County includes:
 - 2004 Freightliner Triple Combination 5000 litre per minute Fire Engine, certified to NFPA 1901 standards (with firefighting foam capabilities).
 - 2012 Freightliner Tanker Truck with a 3,000 litre per minute pump and certified to BNFPA 1901 standards.

Mayerthorpe Fire Department continues to support its members with twelve sets of self-contained breathing apparatus (updated in 2019), its own in-house breathing air compressor, thermos-imaging cameras, gas detection devices, and up-to-date personal protective equipment. All equipment is certified and maintained in accordance with all standards, regulations, codes, and best practice.



Fire (cont.)

Mayerthorpe Fire Department members undergo training to support our communities Level of Service requirements under the following standards: National Fire Protection Association 1072 Hazardous Materials Response Awareness, and Operations, 1001 Professional Firefighter Qualifications Level 1 and 2 1002 Driver Operator and Pump Apparatus Operator, 1006 Rescue, 1021 Officer, 1041 Fire Service Instructor, 1051 Wildland Firefighter, 1403 Live Fire Training, and 1500 Occupational Health and Safety, Workplace Hazardous Materials Information System, Standard First Aid, Advanced First Aid, Transportation of Dangerous Goods, Air Brakes, Freedom of Information and Protection of Privacy, and Incident Command System 100.

Town of Mayerthorpe has a joint service agreement with Lac Ste. Anne County whereby Lac Ste. Anne County Fire Services District 6 is staffed by Mayerthorpe Fire Department members when responding to calls utilizing Lac Ste. Anne County apparatus within District 6 of the County.

2023 service level enhancements include:

- The installation of a powered and heated accelerated gear drying system for firefighting Bunker gear
- The replacement of 5 sets of firefighting Bunker gear
- The addition of 2 - 10 Ton hydraulic power struts for lifting and stabilizing heavy loads

Emergency Response Centre and Fire Training Centre

The Ste. Anne Emergency Response Centre is jointly owned by the Town of Mayerthorpe and Lac Ste. Anne County. The Centre houses the Mayerthorpe Fire Department and Lac Ste. Anne County Fire Services District 6 apparatus. There is a Fire Training Centre which was constructed in 2014. There is a live fire two story sea container training facility located on site. A portion of the Centre is leased to Associated Ambulance and Service (Whitecourt) Ltd. which includes two ambulance bays, staff accommodation, and administrative space.

2023 service level enhancements include:

- 2 new overhead furnaces due to cracked heat exchangers
- All new overhead door motors and sensor components were replaced due to the age of equipment
- New barrier placed to protect installed hydrant in rear alley



Disaster Services

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	-	-	-
TOTAL EXPENDITURES	(39,985)	(42,590)	(43,115)
<i>NET DISASTER SERVICES</i>	(39,985)	(42,590)	(43,115)

Service level for Disaster Services is established by Bylaw No. 1110 which established the Disaster Services Agency, Municipal Emergency Plan, and Training (Basic Emergency Management, Incident Command System 100, 200, 300, Public Information Officer, Disaster Social Services, Table-Top Exercises, and Emergency Responder meetings). This service is being facilitated by the Chief Administrative Officer and Community Peace Officer. The Town updated the Town's Disaster Plan in 2021 by incorporating a Pet Plan, updated handheld radios, and completed mutual aid agreements with neighbouring municipalities.

Enhancement to service levels in 2023 includes:

- Purchase of Portable Light Tower
- Incident Command System training for new employees and advancement of existing employees



Bylaw Enforcement

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	73,555	73,855	74,355
TOTAL EXPENDITURES	132,588	139,700	143,500
<i>NET BYLAW ENFORCEMENT SERVICES</i>	(59,033)	(65,845)	(69,145)

Service level for Bylaw Enforcement is established by the Solicitor General Community Peace Officer Program, Bylaw No. 992 and Bylaw No. 1107, Policy No. IV-003 Peace Officer Standard of Service, Procedure No. IV-003.01, enforcement of provincial statues as authorized by the Solicitor General, and annual setting of priorities by Council including but not limited to the following bylaws and amending bylaws:

- Traffic Control Bylaw No. 1063
- Property Maintenance Bylaw No. 1076
- Unightly Premises Bylaw No. 1077
- Fire Works Bylaw No. 955
- Community Standards Bylaw No. 1051
- Responsible Pet Ownership Bylaw No. 1104
- Cannabis Consumption Bylaw No. 1095

Apparatus includes a 2016 Ford Explorer Interceptor V6 Turbo, 2019 Toughbook, handheld, and onboard radar capabilities. Community Peace Officer's personal safety equipment is in accordance with regulatory requirements.

This service is provided by one permanent full-time Community Peace Officer (CPO) with established regional agreements to provide CPO services for five Summer Villages within Lac Ste. Anne.

In 2022, E-ticketing implemented, and Justice Transformation Initiative Compliance completed.

Enhancements to 2023 service level includes application to implement Royal Canadian Mounted Police (RCMP) encrypted radio channels.



Police Services

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	-	-	-
TOTAL EXPENDITURES	(63,463)	(69,241)	(69,241)
<i>NET POLICE SERVICES</i>	(63,463)	(69,241)	(69,241)

Service level for Police Services (RCMP) is established by the Provincial Government through Alberta Justice and Solicitor General. It is reported that a provincial police advisory board will be formed, which will include one Rural Municipalities Association and one Alberta Municipalities Association representative from each of the four RCMP districts in Alberta.



Public Works

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	108,675	109,800	110,700
TOTAL EXPENDITURES	705,854	703,117	709,342
<i>NET PUBLIC WORKS</i>	<i>(597,179)</i>	<i>(593,317)</i>	<i>(598,642)</i>

Service level for Public Works consists of four full-time (year-round) staff comprised of a Public Works Supervisor, a Utility Operator, an Equipment Operator, and a Labourer. The department is supplemented by summer students, casual labourers, and contractors. The Town has hired a local business as Contract Operator services to maintain the current level of service for grading and snow removal.

Public Works maintains the Town buildings, as well as road, water, sewer, and storm water infrastructure.

ROADS

- 120,462.3 m² of Asphalt Roads
- 92,871.2 m² Gravel Roads
- Sidewalks, Boulevards, Trees, and Grass

Year-Round Service

Service level provides for keeping roads maintained, safe and accessible year-round.

Summer Maintenance

Service level is based on grading of Gravel Roads:

- a minimum of twice monthly as weather permits
- application of calcium once yearly in spring (grading thereof when roads are moist)
- street sweeping in accordance with Policy V-009 Street Sweeping, as weather permits, Main Street, and associated side streets bi-monthly and all other streets as needed
- line painting of designated crosswalks twice per season
- pothole patching and tarring of pavement on an ongoing basis throughout the year

Grading service levels may be altered due to above-average precipitation prohibiting grading, allocation of resources to in-house capital projects, or overarching priorities i.e., Water Main breaks, emergencies, etc.



Public Works (cont.)

Winter Maintenance

Service level is based on Policy V-001-Snow Removal which prioritizes as follows:

- Performing “sweep through” for emergency access: Emergency Response Center, Hospital, Pleasant View Lodge, Extendicare, RCMP and School Bus routes
- Actual “Snow Removal”: Downtown commercial routes, school routes, emergency routes, major arteries, residential (with alternate priorities being that the same area is not always the last area plowed)
- Cleaning of charged lots

Winter road maintenance service level may be altered due to water main breaks requiring allocation of staff resources. Sanding of primary collector and arterial road intersections is performed when icy road conditions warrant sanding.

Service level for roads has improved with the implementation of the Boulevard Redevelopment Policy V-016 providing for reshaping, standardizing road width, ditching, and re-establishment of boulevard. This program reduces the amount of gravel, amount of maintenance; improve drainage, and volume of calcium being applied to the standardized road surface. Standardized road surfaces are outlined in the Municipal Development Plan. In 2020, the town contracted the supply of operator and grader services to enable consistent and focused service while crating capacity in public works to focus on other duties.

Intersection, Crosswalk, and Road Inspections

Service levels for Crosswalk and Road Inspections is established by Policy V-007. Public Works performs daily inspections of Town roads.

Enhancement to service levels for 2023 includes:

- Crosswalk lighting at 48th Avenue and 52nd Street
- Rail Crossing Upgrade at 50th Street

SIDEWALKS

Service level for sidewalks is established by Policy V-012 Sidewalk Inspection and Maintenance. The Town annually allocates operating funds for sidewalk repairs and if funding permits, capital funding for sidewalk replacement or construction. Sidewalk trip hazards are spray painted annually during the summer; severe trip hazards are identified and earmarked for repair in the annual operating budget.



Public Works (Cont.)

Enhancements to service levels for 2023 include:

- Sidewalk Replacement of 47 Avenue from 50th to 51st Street (South)
- Sidewalk Replacement of 48 Avenue from 53rd to 54th Street (South)
- Sidewalk Replacement of 45 Street from 47th Avenue to 49 Avenue (West)

BOULEVARD REDEVELOPMENT

Service level for redevelopment of boulevards is established by Policy V-016 Boulevard Redevelopment Standards. The Town allocates operating funds annually to reshape abutting gravel roads, seed boulevards, and plant trees.

TREE REMOVAL AND TRIMMING

Service level for tree removal and trimming is established by Policy V-008 Tree Removal and Trimming. The Town annually allocates funding to remove or trim trees on public boulevards that are a hazard to the public.

GRASS

Service level for Grass Maintenance is established by Policy – V-011 Grass Maintenance.

Public Works Shop

The Public Works Shop was constructed in 1999 to provide adequate housing of Town-owned equipment, Public Works Supervisor Office, Staff Room, Signage/Utility Supplies Room, Mud Room, and overhead storage platform. 2021 Solar Array System installed on Shop reducing electrical costs.

Enhancements to service levels for 2023 include:

- Replace Boiler System in Public Works Shop
- Replacement of two (2) overhead doors for Public Works Shop



Water

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	741,513	743,263	743,288
TOTAL EXPENDITURES	716,608	723,178	726,878
<i>NET WATER</i>	24,905	20,085	16,410

- 1 Water Treatment Plant
- 6 Raw Water Supply Wells
- 15,616 meters of Pressure Water Mains
- 4,891 meters of Supply Lines
- 161 Valves
- 57 Hydrants
- Remote Water Meters

WATER TREATMENT PLANT, RAW WATER SUPPLY WELLS, WATER MAINS, SUPPLY LINES, VALVES, HYDRANTS, REMOTE WATER METERS

Water Treatment Plant

Service level in provision of safe and potable drinking water to the residents of the Town of Mayerthorpe is established via Bylaw No. 1149 being the Utility Bylaw which was put into force in August of 2021. The plant includes a bulk water fill.

Water Treatment Plant operation is in accordance with Plant Design Specifications, Alberta Environment and Water's Drinking Water Quality Standards for municipalities, and Alberta Health Services Public Health Standards. The Town currently has one full-time staff accredited with Municipal Operator Certification Level I Water Treatment, Wastewater Collection, Water Distribution, and Water Well Operation & Maintenance.

Enhancement in service levels includes:

- Treated water storage increased by 1,025,000 litres for a total of 3,749,000 litres
- Upgrade of chlorination system to meet current AENV monitoring requirements
- Treatment plant building to house new mechanical, station to serve a future population of 2,333 projected to 2025
- Installation of remote groundwater supply well flow metres for operator efficiency
- Consolidation of utility service connections reducing administrative and transmission costs



Water (cont.)

Raw Water Supply Wells, Pressure Water Mains & Supply Lines, Valves

Service level when responding to water breaks is outlined in Policy VI-008 - Water and Hydrants which outlines protocol when dealing with water main breaks, service replacement, and water main replacement. Per policy, water main replacements are to be completed in-house. This is achievable due to having certified staff to complete the install and is a cost-saving measure.

Service level in prioritization of water main, supply line, valve, hydrant, and raw water line breaks is based on the following criteria:

- Location (i.e., Primary Highway, Arterial Road, Collector Road, Local Road, and Lanes)
- Impact (Residential, Commercial, or Urban Service)
- Size (10" Main, 8" Main, 6" Main, 4" Main, 2" and ¾" Service Connection)
- Access (Budget, Materials, First Calls, and Contractor Availability)

Service level enhancements have included:

- New Production Well and Raw Waterline completed in 2017
- Water Distribution System Water Analysis completed in 2017
- Replace and upsize raw waterline from Well No. 10 to Well No. 5 in 2019
- Water Treatment Plant Distribution Pump House upgrade completed in 2019
- Water Main Looping 44th Street to Water Treatment Plant in 2020
- Water Valve Replacement 2021 to 2024

The primary goal is to stop water loss and return service to the affected area as soon as possible. Unforeseen challenges faced by staff are old valves that do not operate properly, delay in marking of utilities or missed marked utilities, working around other utilities (power, gas, fibre optics, etc.), unavailable equipment or parts, weather conditions, and equipment failure.

Hydrants

The Town's hydrant service level is based on Policy V-008 Water and Hydrants. Public Works winterize all hydrants in the fall and clean out snow from hydrants when access becomes impeded.

Remote Water Meters

Service level has improved in this area with the installation of remote digital readers, relocation of meters from under trailers to inside the home, and replacement of faulty water meters. There are approximately 595 active utility accounts. The remote digital readers have reduced staff time reading metres and improved metre diagnosis.



Sewer

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	309,042	309,542	310,042
TOTAL EXPENDITURES	248,160	255,312	257,812
<i>NET SANITARY SEWER</i>	60,882	54,230	52,230

- 1 Lift Station
- 1 Sewage Lagoon
- 1 RV Sani-Dump
- 15,439 meters of Gravity Sanitary Mains
- 2,220 meters of Force Sanitary Mains
- 169 Sanitary Manholes

LIFT STATION, SEWAGE LAGOON, GRAVITY AND FORCE SANITARY MAINS, SANITARY MANHOLES

Service level for sanitary sewer is based on adhering to the minimum standards in accordance with Alberta Environment and Water Municipal Wastewater and Storm Drainage Standards and Guidelines. The Town currently has one full-time staff accredited with Municipal Operator Certification Level II Wastewater Collection and Treatment and one full-time staff close to accreditation of Municipal Operator Certificate Level I.

Lift Station

Lift Station is operated in accordance with facility design specifications and Alberta Environment and Water licensing standards. The Lift station was rehabilitated in 2011 allowing for state-of-the-art treatment of raw sewage included the installation of Lift Station bypass main to allow for continuous flow during repair of mechanical within Lift Station.

Lagoon

The Town has one lagoon located at Pt. NW & NE 22-57-8-W5M within Lac Ste. Anne County with design capacity being 223,550 m³. The lagoon was assessed in 2009 where it was determined that the existing lagoon could not be expanded within the existing land base due to two residences that would be within the proposed 300-meter setback requirement from the proposed expansion of the lagoon.



Sewer (cont.)

Options for future consideration include:

- 1) Purchase more adjacent land for the lagoon expansion or;
- 2) Installation of an aeration system in the existing lagoon so that more land is not required.

Service Level for Lagoon is based on two annual discharges in accordance with Alberta Environment and Water licensing standards. Public Works applies Antizyme, an enzyme that treats sanitary sewage, on a weekly basis to the effluent at the lagoon.

Enhancement in service levels includes improved operation of the anaerobic cells' filtration which, in turn, improves discharge of effluent into the environment. Lagoon improvements were completed in 2019 including new fences, removal of trees from berms, new signage, new entrance gate, and replacement of valves.

RV Sani Dump

RV Sani Dump provides non-potable water for flushing of RV sewer tanks, in ground sewer service, concrete island and access roads. This is a free service available to RV owners wishing to access the facility.

Gravity and Force Sanitary Mains

Sanitary Sewer main flushing is based on rotational annual flushing with the goal of flushing the entire system over a period of five years. Enhancements to service levels include cure-in-place pipe installation in areas requiring rehabilitation.

Enhancement to service level in 2023 is the upgrade to the Sewer Lift Station including an update of alarm system and replacement of pumps.



Storm Sewer & Drainage

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	29,318	30,400	30,800
TOTAL EXPENDITURES	29,318	30,400	30,800
<i>NET STORM SEWERS</i>	-	-	-

- 3,426 meters of Storm Mains
- 73 Catch Basins
- 39 Storm Manholes
- 800 +/- Culverts
- 1 Stormwater Facility (Dry Pond)

STORM MAINS, CATCH BASINS, MANHOLES, CULVERTS

Summer Maintenance

Service level for summer storm water drainage is based on rotational annual flushing of storm mains, cleaning and repairing of catch basins, and erosion prevention measures around manholes.

Winter Maintenance

Service level for winter storm water drainage is based on seasonal steaming of culverts, catch basins, mains, main outlets, sidewalk drains with priority on major arterial roads, residential roads, and then lanes and parking lots.

Completion of the Master Drainage Plan approved by Alberta Environment & Water resulted in a streamlined approval process for installation of new infrastructure by the Town and by Developers, and established priorities and costs for infrastructure improvement. The plan also resulted in an assessment of capacity of the existing infrastructure.



Solid Waste

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	121,800	121,950	122,250
TOTAL EXPENDITURES	121,800	121,950	122,250
<i>NET SOLID WASTE</i>	-	-	-

Solid Waste

Service level for Solid Waste and Recycle is established by Bylaw No. 1178 being the Waste Collection, Recycle Collection and Disposal Bylaw. A contract for the provision of residential, commercial, industrial, and institutional solid waste collection is in effect. The Town is a member of the Highway 43 East Waste Commission which facilitates all waste from the Town of Mayerthorpe. Fees for services is meeting and slightly exceeding current expenses with surplus off-setting Spring Cleanup, Compost and Highway 43 East Waste Commission tipping fees.

Automated Solid Waste and Recycle Cart System

The solid waste cart system was implemented in 2021 modernizing residential waste pickup in Town reducing costs to users by 37.5%, standardising service, reducing utility line strikes in alleys, and reducing rutting in alleys. The recycle cart system was newly implemented for residential properties in July 2023 and non-residential properties in September 2023 modernizing both solid waste and recycle pickup in Town.

The Town provides additional services being Spring Cleanup and fall Cleanup where the Town’s Public Works Department picks up furniture and white metals. These are then deposited into large roll off bins and transported to the Highway 43 East Waste Commission Landfill.

Compost

Service level for Compost is established by Policy No. V-014 – Compost. The Town hires a seasonal contract operator who supervises the compost yard between May and October annually. Trees brought to the compost are disposed of into a roll-off bin with the annual cost for tipping fees being approximately \$10,000 per year.

Household Hazardous Waste

Service level for Household Hazardous Waste transitioned from a one-time Recycle Alberta fall blitz to an enhanced year-round drop off sponsored by Highway 43 East Waste Commission service provided by GFL Environmental where Household Hazardous Waste Bins are now located at the Town’s Public Works Shop.



Public Transit

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	76,917	78,653	78,653
TOTAL EXPENDITURES	114,599	117,942	117,942
<i>NET PUBLIC TRANSIT</i>	(37,682)	(39,289)	(39,289)

Service level for Public Transit is facilitated by Seniors' Taxi and the West End Bus. The Town contracts a senior's taxi that operates one day per week and provides taxi services at no cost to seniors in self-contained units, senior lodges, and seniors in the community attend appointments in Mayerthorpe.

In partnership with the Town, Lac Ste. Anne County and Woodlands County, the West End Bus provides transportation for seniors and disabled individuals to medical appointments and to cultural and recreational activities. An Inter-Municipal Transit Feasibility Study was completed in 2017. Future enhancements include the possible funding applications for a structure to facilitate housing of buses, shelters, and program enhancements.

Enhancement in service levels in 2022 include:

- Application to Rural Transit Solutions Fund to construct:
 - Centralized bus maintenance facility reducing storage costs
 - Electric vehicle charging stations
 - Bus shelters
 - Electric mini van
 - Concrete sidewalk ramps to enhance pedestrian accessibility to bus shelter locations.
 - One day a week bus service to Whitecourt



Family and Community Support Services (FCSS)

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	118,189	120,795	124,477
TOTAL EXPENDITURES	118,189	120,795	124,477
<i>NET FAMILY COMMUNITY SOCIAL SERVICES</i>	-	0	0

FCSS is a unique funding partnership between the Government of Alberta and participating municipalities or Metis settlements. This department is staffed with a FCSS Director, a part time Seniors’ Coordinator, a part-time Playgroup Coordinator, and a part-time Playgroup Helper. FCSS Regulation provides direction for program funding outlining eligible and non-eligible projects.

Service level for FCSS is established in accordance with the Family and Community Support Services Act and applicable regulations that state:

“Services under a program must do one or more of the following:

1. help people to develop independence, strengthen coping skills and become more resistant to crisis;
2. help people to develop an awareness of social needs;
3. help people to develop interpersonal and group skills which enhance constructive relationships among people;
4. help people and communities to assume responsibility for decisions and actions which affect them;
5. provide support that helps sustain people as active participants in the community.”

Programs offered by Mayerthorpe & Area Family & Community Support Services: include:

- Playgroup
- Volunteer Week
- Senior Outreach
- Senior’s Week
- Canada Day activities
- Culture Day
- Low Income Tax Program
- Neighbourhood Block Party
- Volunteer Registry
- Disaster Emergency Social Services
- Volunteer Driver Program



FCSS (cont.)

Council has established the Community Services Board comprised of Councillors and Members at Large to establish specific goals and objectives for FCSS and allocation of external grant funding.

Community Services Building

Service level is based on provision of space to perform Family and Community Support Service and Recreation Programs. The Community Services Building was constructed in 1975 with recent upgrades to meet current Alberta Code requirements. This building provides space for the Family and Community Support and Recreation department programs. There is also a meeting space for community group use.



Cemetery

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	23,587	24,118	24,649
TOTAL EXPENDITURES	43,943	44,375	44,550
<i>NET CEMETERY</i>	(20,356)	(20,257)	(19,901)

- 1,696 Plots (Full and Cremation)
- 36 Niches (Columbarium)
- 100 Memory Plaque Wall
- 1 Storage Shed
- 1 Riding Lawnmower

Service level for the Mayerthorpe Cemetery is established by Bylaw No. 1169 setting the rules and regulations for the operation of the Mayerthorpe Cemetery including columbarium services. A seasonal part-time Cemetery Caretaker is responsible for the primary grounds keeping at the Cemetery. Public Works provides weed spraying, opening, and closing, internal road and walking trail maintenance, and supervision to the Cemetery Caretaker. Chief Administrative Officer provides administrative support to the Cemetery Committee. Council established the Cemetery Committee which is comprised of Councillors and Members at Large to make recommendations to Council on operational standards for the Cemetery.

Enhancement to service levels in 2023 include:

- Second Columbarium Pad
- Gazebo



Planning

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	7,000	7,000	7,000
TOTAL EXPENDITURES	48,474	47,142	47,613
<i>NET PLANNING</i>	(41,474)	(40,142)	(40,613)

Service level for Planning and Subdivision is established by Bylaw No. 1066 being the Land Use and Municipal Development Plan. An Inter-Municipal Development Plan was established in 2019 with Lac Ste. Anne County by Bylaw No. 1105 for lands surrounding the Town's corporate limits.

Planning

The Planning Authority for the Town is the Municipal Planning Commission being comprised of five members of Council and the Development Officer(s) appointed by resolution. Development Officer Services are contracted. The Town is non-accredited to enforce Alberta Code; therefore, Alberta Municipal Affairs provides this service via authorized permitting agencies.

Subdivision

The Town entered into an agreement with County of Barrhead for provision of arm's length Joint Subdivision and Development Appeal Boards services.



Land and Environmental

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	20,525	20,525	20,525
TOTAL EXPENDITURES	30,575	30,600	30,600
<i>NET LAND AND DEVELOPMENT</i>	(10,050)	(10,075)	(10,075)

Service level for Land and Environmental is established by Policy XII-001 Brownfield Redevelopment Grant which places a focus on remediation of both public-owned and private-owned brownfield properties. This service is facilitated by the Chief Administrative Officer with input from Public Works, Planning, and external environmental engineers.

Land available for purchase include:

- Park Avenue Development comprised of eight residential lots registered in 2017. Services are in both lanes abutting the back of the lots
- Mills Acres comprised of 19 undeveloped titled residential lots registered in 1980
- Plan 792 1091, Lot 1 comprised of 70.11 acres of undeveloped Urban Service land
- Plan 792 1091, Pt 2 comprised of 7.62 acres for residential development
- Pt NW 28-57-8-W5M comprised of 1.76 acres of residential property
- Plan 373CL, Block 6, Lot 9 residential lot
- Plan 8371ET, Block 3, Lot 13 residential lot
- Plan 975MC, Block 11, Lot 11 residential lot
- Plan 2799MC, Block 8, Lot 10 residential lot



Economic Development/Communications

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUES	14,500	15,600	15,600
TOTAL EXPENDITURES	173,129	176,000	179,800
<i>NET ECONOMIC DEVELOPMENT</i>	(158,629)	(160,400)	(164,200)

This service is provided by a permanent full-time Economic Development/Communications Specialist.

Completion of the Economic Development Strategy focusing on “hard” economic development outlining 4 Strategic goals with objectives and priority timing. Short-term priorities include:

- Imagery Project
- Investment Attraction Portfolio
- Native Plant Reintroduction
- Communications Study
- Establish an Intermunicipal Sustainability Program
- Rural Development Network Sustainable Housing Initiative – Enabling Housing Choice
- Alberta Real Estate Foundation – Infill Housing and Development Pilot Project
- Housing Accelerator Fund – further residential land development in Town
- 50th Street Electronic Sign
- Joint Economic Development Bylaw (with Lac Ste Anne County)



Recreation

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUE	348,493	350,664	357,400
TOTAL EXPENDITURES	532,613	522,435	529,810
<i>NET RECREATION</i>	(184,120)	(171,771)	(172,410)

Service level for recreation is established by goals and objectives established by Community Services Board and approved by Council, as well as Policy VII-002 Recreation, and Policy VII-004 Parks. The Board is comprised of Councillors and Members at Large. The Town has entered into operating agreements with the Mayerthorpe & District Diamond Centre Society, Mayerthorpe Curling Rink Society, and Sports Grounds Society. The Town operates the public parks, outdoor skating rink, walking trails, dog park, and toboggan hill. External funding is also available for eligible programs. This service is supported by ½ - time Recreation Manager.

BMX/Skateboard Park

The Town operates the multi use paved pump track which includes a 144m long paved track, 120sm skate bowl, with a total of area of 720m². This facility was constructed in 2021. Aluminum bleachers are on site for spectators and users visiting the facility. With the assistance of volunteers, an annual Pump Track competition began in 2022 to which local sponsors contribute prizes and/or other donations.

Mayerthorpe Aquatic Centre

Service level for the swimming pool is established by facility design and specifications, Alberta Health Services Public Health Act and associated Swimming Pool, Wading Pool, Spray Park Regulation, and Policy. The Town operates the pool and includes swimming lessons along with lifeguard training. The facility has upgraded features, water slide, improved design, 25 m swim lanes, and ability to upgrade the facility to include a non-insulated cover for the pool tank. In 2017 a canopy with lighting was installed at the main entrance to the facility. In 2018 an addition of a Splash Pad in the deck area was completed.

Mayerthorpe Curling Rink

The Curling Rink was constructed in 1980. The Town has an Operating Agreement with the Mayerthorpe Curling Club for this facility. The condensing unit and ice plant were upgraded in 2020. The kitchen, bathroom, and club room were upgrade in 2018. New tables and chairs were purchased in 2018.



Recreation (cont.)

Mayerthorpe Diamond Centre

The Diamond Centre was constructed in 1981. The Town has an Operating Agreement with the Mayerthorpe & District Diamond Centre Society for this facility. The siding and insulation upgrade was completed in 2020. Air exchange, air conditioning unit, ladder, lighting, Cozifoam roof sealing and insulation upgrades have been done over the year. In 2021 and 2022, new insulated doors with actuator and automatic door openers were installed along with a portable wheelchair ramp.

In 2023, service level enhancement includes the replacement of the Diamond Centre's carpet.

Mayerthorpe Exhibition Centre

The Town operates the Mayerthorpe Exhibition Centre which includes an ice rink, arena, mezzanine, commercial kitchen, lobby, and surrounding building area. The Centre is seasonally staffed with a Facility Manager, Zamboni Operators, and janitorial contractor. The Commercial Kitchen is available for lease during peak ice season and occasional off-season. 2020 72" Smart TV installed in Mezzanine with remote HDMI capability. In 2021, automatic doors and actuators were installed in the facility.

Service level enhancements in 2023 include:

- Main Entrance Canopy
- Ice Plant Direct Dialling Control Operating System Replacement
- Installation of Wheelchair Lift from main level to the Mezzanine
- Replacement of flooring and installation on bathrooms in Mezzanine
- Installation of exterior Camera System
- Completion of building monitoring and analysis
- Upgrade to the security system along with antennae extension kit



Culture

	2023 BUDGET	2024 BUDGET	2025 BUDGET
TOTAL REVENUE	27,457	27,586	27,718
TOTAL EXPENDITURES	76,411	77,107	77,623
<i>NET CULTURE</i>	(48,954)	(49,521)	(49,905)

Service level for Culture is established by Bylaw No. 1090 being the Municipal Library Board Bylaw. The Town provides space at net zero cost to the library, an annual contribution of \$24,311 towards operations, grant funding for programs, project management services and facility upgrade funds. The Town appoints Council representation to the Yellowhead Regional Library Board and contributes to the Board based on a contribution of \$5.09 per capita.

Fallen Four Memorial Building

The original building was constructed in 2007 which was owned and operated by the Fallen Four Memorial Society until 2021 when it was divested to the Town. The Town completed a structural upgrade to the foundation of this building to accommodate the live load relative to library usage in 2020. The Mayerthorpe Public Library relocated to the Fallen Four Memorial Building in 2021. The Friends of the Mayerthorpe Public Library funded the installation of air conditioning units at this facility in summer of 2021.



PROJECT PLAN PROJECTION

		REVENUE									
		2022	2023	2024	2025-2027	2028-2032	2033-2037	2038-2047			
Grant Ends	%	Year 1	Year 2	Year 3	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr			
		Source									
2023	100	170,544									
		Transfer from Operations									
2023	100	160,372									
		Municipal Sustainability Initiative (MSI) Capital									
2024	100	82,634	82,634								
		Canada Community-Building Fund (CCBF)									
		Transport Canada Rail Safety Improvement Program (50th Street Rail Crossing Upgrade)									
		Debt/Borrowing (Water Looping)									
	68.94		606,405								
		Alberta Water Wastewater Management Program (Well 6 Repairs)									
	68.94	390,625	135,427		2,654,810						
		Alberta Water Wastewater Management Program (Sewer Lift Station)									
		Debt/Borrowing (Sewer Lift Station Upgrade)									
		Debt/Borrowing (Lagoon Expansion Land)									
		Government of Canada Rural Transit Solutions Fund (WEB Program Enhancement)									
		570,360									
		Contribution from Local Government - Lac Ste. Anne County (WEB Program Enhancement Project)									
		61,295									
		Contribution from Local Government - Woodlands (WEB Program Enhancement Project)									
		30,647									
		Sustainable Canadian Agricultural Partnership Grant (Agri-Food Value-Add Trade Show/Inn Attraction)									
		200,000									
		Enabling Housing Choice (Alberta Real Estate Foundation)									
		200,000									
		Federation of Canadian Municipalities Green Municipal Fund (MEC Building Monitoring & Analysis)									
		17,870									
		Federal Enabling Accessibility Fund (MEC Wheelchair Lift)									
		79,083									
		Contribution from Local Group (MEC Wheelchair Lift)									
		10,000									
		Contribution/Donation from Local Group (Mezzanine Floor, Relocate Lounge, Add Bathrooms)									
		40,000									
		Contribution from Local Group (CEEP - Replace Diamond Centre Carpet)									
		23,945									
		Canada Post Community Foundation (Replace Outdoor Skating Rink)									
		25,000									
		Enabling Accessibility - Mayerthorpe Fallen Four (Door Accessibility Upgrades)									
		10,325									
		Transfer from Reserves (2022)									
		35,828									
		Transfer from Reserves (2023)									
		0									
		Transfer from Deferred Revenue (Grant Carry-forwards)									
		111,754									
		Debt/Borrowing (Local Improvement) (Paving)									
		680,353									
		Short-Term Borrowing (Grader)									
		290,000									
		Borrowing/Transfer from Reserves/Deferred Revenue (Grant Carry-forwards)									
		5,091,111	9,209,463	7,548,445	9,420,815	8,442,390					
		TOTAL REVENUE									
		1,304,261	1,830,211	6,846,930	11,864,273	7,548,445	9,420,815	8,442,390			



TOWN OF MAYERTHORPE 2023 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

Department	Function	Priority	Year	Source	Project Name	EXPENDITURES					
						2022	2023	2024	2025-2027	2028-2032	2033-2037
						Year 1	Year 2	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr
COUNCIL	Capital Project	Recurring Intermediate	2021 2027	Network Audit Review	Replace Council Laptops (Election Years) 100th Anniversary of Town	0	0	15,000	7,000	7,000	14,000
					SUB TOTAL	0	0	15,000	7,000	7,000	14,000
ADMINISTRATION	Capital Project	Recurring High Priority	Annual Bi-Annual 2020 2023 2023 2023 2023	Network Audit Review Network Audit Review Department Department Department Department	Replace Desktops/Laptops (MS) Cyber Security Assessment Update Town Office Kitchen Makeover (Reserves) Relocate Server/UPS - Stage 1 (Operations) Relocate Server/UPS - Stage 2 (Operations) Relocate Server/UPS - Stage 3 (Operations)	12,000	12,000	5,000	15,000	25,000	50,000
	Capital Project	Recurring High Priority	2025	Department	Replace Server/UPS Backups (MS)	3,000	9,000	5,500	3,500	5,000	12,000
	Capital Project	Intermediate	2025	Tangible Capital Assets	Replace Multi-Use Printer	4,913	15,000	22,000	23,000	24,000	
	Capital Project	Recurring High Priority	2026	Tangible Capital Assets	Platform Lift (Town Office)		30,000				
	Building	High Priority Long Term	2028	Tangible Capital Assets	New Phone System		6,000				
	Building	High Priority Long Term	2030	Tangible Capital Assets	Community Services Building		1,750,000				
	Capital Building	High Priority Long Term	2031	Network Audit Review	Replace Backup Host Server		10,000				
	Building	High Priority Long Term	2040	Tangible Capital Assets	Town Office	7,913	37,000	17,000	65,500	1,816,500	3,006,000
					SUB TOTAL	7,913	37,000	17,000	65,500	1,816,500	3,006,000
PROTECTIVE SERVICES	Equipment Vehicle	High Priority Intermediate	2024	Department	Portable Exterior Vehicle Fire Training Prop (1/2 share of \$105,000)		52,500				
	Equipment Vehicle	Recurring High Priority	2024	Department	Training Town/SeaCan Live Fire Trainer (1/2 share of \$50,000)		25,000				
	Equipment Vehicle	Recurring High Priority	2027	Department	Fire Engine			700,000			
	Equipment Vehicle	Recurring High Priority	2027	Department	Crew Truck (1/2 share of \$50,000)				25,000		
	Equipment Vehicle	Recurring High Priority	2034	Department	Breathing Air Compressor				50,000		750,000
	Building	High Priority Long Term	2044	Department	Heavy Duty Rescue Truck						2,500,000
					Emergency Response Centre (1/2 share of \$5,000,000)						2,500,000
					SUB TOTAL	0	0	77,500	700,000	75,000	750,000
Emergency Response Centre	Eng. Structure Equipment Project	High Priority Intermediate	2022	ERC Committee	Repair Front Building Pad (Town's Portion 25% of \$130,000 Total 2-year Project) (MS)	65,000					
	Equipment Project	High Priority Intermediate	2023	ERC Committee	SCBA Washing Machine (50% of \$30,000 is Town's portion)		15,000				
	Equipment Project	Intermediate	2023	ERC Committee	Hose Tower Repair (50% of \$20,000 is Town's portion)		10,000				
	Equipment Project	Intermediate	2023	ERC Committee	Perimeter Fence and Gates (50% of \$28,000 is Town's portion)		14,000				
	Equipment Project	Long Term Intermediate	2026	ERC Committee	Exhaust Handling Equipment (50% of \$35,000 is Town's portion)		17,500				
	Equipment Project	Intermediate	2026	ERC Committee	Emergency Generator (50% of \$70,000 is Town's portion)			35,000			
					Floor Resurfacing or Sealant (50% of \$30,000 is Town's portion)			15,000			
					SUB TOTAL	65,000	0	56,500	50,000	0	0
Disaster	Equipment Equipment	High Priority Intermediate	2021	Mock Disaster Exercise	Portable Light Standards (MS)	6,800	1,700	5,100	3,400		
	Equipment	Intermediate	2026	Mock Disaster Exercise	Transfer Switch at Exhibition Centre		50,000				
					SUB TOTAL	6,800	1,700	51,700	3,400	0	0
Bylaw Enforcement	Capital Equipment	Recurring Intermediate	2026	Department	Bylaw Vehicle		30,000				90,000
	Capital Equipment	Intermediate	2026	Department	Computer (Toughbook)			6,000			7,000
	Equipment	High Priority	2030	Department	Laser Radar				5,000		
					SUB TOTAL	0	0	30,000	6,000	35,000	37,000
PUBLIC WORKS	Project	High Priority	2023	Department	Public Works Shop - Replace Boiler System (MS)		60,000				
	Project	High Priority	2023	Department	Public Works Shop - Replace Overhead Door (14x14) (\$5K MS) (Operations)		13,000		26,000		
	Project	High Priority	2023	Department	Public Works Shop - Replace Overhead Door (14x16) (Operations)		14,000				
	Project	High Priority	2023	Tangible Capital Assets	Road and Sidewalk Infrastructure Assessment Update (MS)		39,375				
	Equipment	Recurring	2024	Tangible Capital Assets	Public Works Shop Computer		3,000	3,000	3,000	3,000	9,000
					SUB TOTAL	0	126,375	29,000	3,000	3,000	9,000



TOWN OF MAYERTHORPE 2023 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

Department	Function	Priority	Year	Source	Project Name	EXPENDITURES										
						2022	2023	2024	2025-2027	2028-2032	2033-2037	2038-2047	6-10 Yr	11-15 Yr	16 to 25 Yr	
PUBLIC WORKS (CONT)																
Storm Sewer & Drainage																
Eng. Structure	Recurring	Intermediate	2022	Stormwater Study	Ponds											
Eng. Structure	Intermediate	Intermediate	2025	Department	Storm Water Main - Main Street			100,000	100,000	100,000	100,000	5,376,000				
SUB TOTAL						0	0	100,000	900,000	100,000	5,376,000	0				
Roads/Sidewalks																
Sidewalks	High Priority	High Priority	2022	IS Update - 198	47 Ave. (50 to 51 St.) South (CCBF)	18,601										
Sidewalks	High Priority	High Priority	2023	IS Update - 169	48 Ave. (53 to 54 St.) South (CCBF)		22,000									
Sidewalks	High Priority	High Priority	2023	IS Update	45 St. (47 to 49 Ave) West (CCBF)		43,000									
Equipment	High Priority	High Priority	2023	Council	Crosswalk Lighting - 48th Avenue and 52 Street (MSJ)		17,500									
Project	High Priority	High Priority	2023	Department	Rail Crossing Upgrade (50th Street) (RPS 80% of \$186762, MSI - remainder)		200,000									
Project	High Priority	High Priority	2024		Pave Final Lift - 41 Avenue (Gasoline Alley North)		29,768									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 984	52A Ave. (50 to 49 Ave.) South		42,970									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 985	52A Ave. (49 to 48 St.) South		17,250									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 188	50 St. (52 Ave. to 52A Ave) East		55,409									
Sidewalks	High Priority	High Priority	2024	IS Update - 170	51 St (50 to 51 Ave) West		232,520									
Roadways	High Priority	High Priority	2024	IS Update - 170	Rehab Pavement 50A St. from 45 Ave to 46 Avenue (25% Local Improvement)		219,017									
Roadways	High Priority	High Priority	2024	ISU-3035;3042;2005;2007	Rehab Pavement 47 and 48 St. (44 to 46 Ave) (25% Local Improvement)		347,760									
Roadways	Intermediate	Intermediate	2024	Council	Pave 54 St. from 48th to 50th Avenue (25% Local Improvement)		56,765									
Roadways	Intermediate	Intermediate	2024	IS Update-2021;2022	Pave 47 Ave from 51 St to 52 St. (25% Local Improvement)		541,776									
Eng. Structure	High Priority	High Priority	2024	Department	Sidewalk Repair and Drainage Restoration - 46 Avenue		1,184,340									
Roadways	High Priority	High Priority	2024	Department	Reconstruct Main Street (50 St. from 48 to 51 Avenue) (25% Local Improvement)		56,061									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 166	54 St. from 46 Avenue to 47 Avenue		46,526									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 189	48 Ave from 47 St. to 48 St. North		40,820									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 184	49 St (49 to 50 Ave) East		104,918									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 1CE	46 Ave (44 to 45 St) East (& portion South from 46 Ave to first back alley on 45 St)		33,174									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 178	50 St (50 to 51 Ave) West - Birch		13,500									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 980	42 Ave (Gate to End)		58,792									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 188	47 St. (46 to 47 Ave) East		58,792									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 188	47 St. (47 to 48 Ave) East		58,792									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 188	46 St. (47 to 48 Ave) East		58,792									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 188	47 Ave (45 to 46 St) South		58,792									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 188	45 St. (46 to 47 Ave) West		58,792									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 1BF	48 Ave (44 to 45 St) South		50,027									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 1BF	45 St. (47 to 48 Ave) East		74,985									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 1BF	45 St (46 to 47 Ave) East		74,985									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 1BF	46 Ave (45 to 43 St) North		124,903									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 1BF	43 St (46 to 47 Ave) West		50,027									
Sidewalks	Intermediate	Intermediate	2024	IS Update - 1AC	50 Ave (48 to 49 St.) South		43,466									
SUB TOTAL						18,601	282,500	3,175,900	759,027	0	0	0	0			
Machinery & Equipment																
Equipment	Recurring	Recurring	2022	Tangible Capital Assets	Asphalt Crack-Filler		39,000					10,000				
Equipment	Recurring	Recurring	2024	Tangible Capital Assets	Skid Steer with tracks (less Trade In)		45,000					50,000				
Vehicle	Recurring	Recurring	2024	Tangible Capital Assets	PW Truck		35,000					70,000				
Equipment	Recurring	Recurring	2024	Tangible Capital Assets	Gravel Truck		40,000					40,000				
Equipment	Recurring	Recurring	2024	Tangible Capital Assets	Street Sweeper		100,000					100,000				
Equipment	Recurring	Recurring	2025	Tangible Capital Assets	Mower		20,000					20,000				
Equipment	Recurring	Recurring	2025	Tangible Capital Assets	Steamer		14,000					14,000				
Equipment	Recurring	Recurring	2026	Tangible Capital Assets	Grader		250,000					300,000				
Equipment	Recurring	Recurring	2028	Tangible Capital Assets	Loader							170,000				
Equipment	Recurring	Recurring	2028	Tangible Capital Assets	Used Self-Propelled Packer (new - 120,000)							50,000				
Equipment	Recurring	Recurring	2028	Tangible Capital Assets	Manlift							25,000				
Building	Long Term	Long Term	2034	Tangible Capital Assets	Public Works Shop							500,000				
Equipment	Recurring	Recurring	2038	Tangible Capital Assets	Backhoe							335,000				
SUB TOTAL						0	0	259,000	319,000	335,000	1,124,000	75,000				



TOWN OF MAYERTHORPE

2023 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

EXPENDITURES												
Department	Function	Priority	Year	Source	Project Name	2022	2023	2024	2025-2027	2028-2032	2033-2037	2038-2047
						Year 1	Year 2	Year 3	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr
UTILITIES												
Water Systems	Eng. Structure	High Priority	2021+2026	Department	Valve Replacement Project (CCBF)	24,234	25,000	50,000	75,000			
	Capital	High Priority	2023	Department	Upgrade/Repair Well 6			196,500				
	Equipment	Recurring	2023	Tangible Capital Assets	Shoring Box			10,000			10,000	
	Project	Intermediate	2023	Department	Replace Greensand Filter (Alternate between 2) (Deferred to 2024)			35,000	35,000	35,000	70,000	105,000
	Project	Recurring	2023	Department	Laptop Computer for Water Meter reading (Deferred to 2024)			5,000	5,000	5,000	5,000	10,000
	Vehicle	Recurring	2023	Tangible Capital Assets	Water Service Van (Deferred to 2024)			25,000			25,000	
	Capital	Intermediate	2023	Water Distribution-Analysis	Watermain Looping (along 41 St) (Debturure Borrowing)(Deferred to 2024)			171,600				
	Capital	Intermediate	2024	Water Distribution-Analysis	Watermain Looping (along 41 St) (Debturure Borrowing)(Deferred to 2024)			434,805				
	Capital	Intermediate	2024	Water Distribution-Analysis	Watermain Looping (along 41 St) (Debturure Borrowing)(Deferred to 2024)			390,870				
	Capital	Intermediate	2025	Water Distribution-Analysis	Watermain Looping (along 46th Ave and 53 St Back Alley)			259,350				
	Capital	Intermediate	2025	Water Distribution-Analysis	Upsize Watermain (along 52 St)			750,750				
	Capital	Intermediate	2025	Water Distribution-Analysis	Upsize Watermain (along 48th Ave)			105,450				
	Capital	Intermediate	2025	Water Distribution-Analysis	Upsize Watermain (48th Ave and 48 St)			123,000				
	Capital	Intermediate	2025	Water Distribution-Analysis	Watermain Looping (50th Street and 42nd Ave)			330,870				
	Capital	Intermediate	2026	Water Distribution-Analysis	Watermain Looping (along 52nd Street)			132,840				
	Capital	Intermediate	2026	Department	Production Well #17			1,507,769				
	Equipment	Recurring	2027	Tangible Capital Assets	Scada Computer			50,000	55,000		60,000	
	Capital	Intermediate	2027	Water Distribution-Analysis	Watermain Looping (52 St. across Hwy 43 to GAN)			568,890				
	Capital	Intermediate	2028	Water Distribution-Analysis	Watermain Looping (along 43 Ave)			350,550				
	Capital	Recurring	2031	Department	Upgrade Bulk Water Truck Fill Operating System			15,000				
					SUB TOTAL	24,234	25,000	1,318,775	3,938,919	405,550	165,000	175,000
Sewer Systems	Capital	Intermediate		IA Update	46 Ave (53-54 St) - Pipe Upgrade			14,772				
	Capital	Intermediate		IA Update	Backlane between 53rd and 54th St (46 to 47 Ave)			99,220				
	Capital	Intermediate		IA Update	Backlane between 46 and 49 Ave (45 to 47 St)			205,116				
	Maintenance	Intermediate	Recurring	Department	Replace Sewer Lift Station Pump			14,000				18,000
	Maintenance	Recurring	Recurring	Department	Remove Catalysts Desludge Lagoon Aerobic Cells			37,500	65,000	65,000	65,000	130,000
	Building	Intermediate	2022	Department	Lift Station Upgrade (AMWMP 68.92% Debturure Borrowing 31.08%)	566,616						
	Eng. Structure	Intermediate	2025	Department	Lagoon Expansion			250,000			1,000,000	
					SUB TOTAL	566,616	0	37,500	634,108	79,000	1,065,000	148,000
FAMILY AND COMMUNITY												
SOCIAL SERVICES	Project	High Priority	2023	Department	Social Needs Assessment Operations		28,000					
					SUB TOTAL	0	28,000	0	0	0	0	0
PUBLIC TRANSIT												
West End Bus	Project	High Priority	2023	WEB Committee	Vehicle Maintenance Facility, Bus shelters, EV Charging Stations (RTSF, County Contributions, MSJ)		712,849					
					SUB TOTAL	0	712,849	0	0	0	0	0
ECONOMIC DEVELOPMENT & COMMUNICATIONS												
Project	High Priority	2021	Department	Marketing Imagery (Reserves)		2,900						
Project	Intermediate	2021	MSP	Native Plant reintroduction and incorporation (Pemauculure project) (Reserves)		4,928						
Project	Long Term	2022	MSP	Intermunicipal Sustainability Program (Reserves)		5,000						
Project	High Priority	2022	Department	Communications Study (Reserves)		20,000						
Project	High Priority	2023	Department	Enabling Housing (Alberta Red Estate Fund)		200,000						
Project	High Priority	2023	Department	Agri-Food Value Add Trade Show and Investment Attraction (ACP)		200,000						
Project	Intermediate	2023	Council	Outdoor Digital Sign		48,000						
Project	Long Term	2024	MSP	Wetland Area Identified & Conserved		5,000						
Project	Intermediate	2024	EDB	Trestle Lockout/Kiosk		10,000						
					SUB TOTAL	32,828	400,000	65,000	0	0	0	0
LAND & ENVIRONMENTAL												
Land	High Priority	2021	Department	Purchase Adjacent Land by Lagoon for Future Lagoon Expansion (Debturure)		384,000						
Improvement	Intermediate	2022	Department	Remediation of Town Parking Lot at 52 St and 50 Ave.		100,000						
					SUB TOTAL	384,000	0	100,000	0	0	0	0



TOWN OF MAYERTHORPE

2023 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

Department		Function	Priority	Year	Source	Project Name	2022	2023	2024	2025-2027	2028-2032	2033-2037	2038-2047
							Year 1	Year 2	Year 2	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr
EXPENDITURES													
RECREATION													
Pool	Study	High Priority	2021			Pool Slide Integrity Engineering Study (Operations)		7,500					
	Project	High Priority	2022		F-CAP-X	Replace Pool Liner (Defered to 2024)			10,000				
	Equipment	Recurring	2023		Department	Upgrade Pool Tank/Deck			100,000				
	Equipment	Recurring	2024		Tangible Capital Assets	Scale Regulator			10,000				
	Equipment	Recurring	2025		Tangible Capital Assets	Replace Splash Platform				60,000			
	Life Cycle	Intermediate	2025		F-CAP-X	Replace Interior Door Hardware (Automatic Door Openers)				9,000			
	Life Cycle	Intermediate	2025		F-CAP-X	Replace Washroom Partitions				15,000			
	Life Cycle	Intermediate	2025		F-CAP-X	Replace Other Wall Finishes				7,200			
	Life Cycle	Intermediate	2025		F-CAP-X	Replace Painted Ceiling Structures				5,550			
	Life Cycle	Intermediate	2025		F-CAP-X	Replace Domestic Water Tank Heaters				34,110			
	Equipment	Recurring	2026		Tangible Capital Assets	Replace Exterior Awning				7,000			
	Life Cycle	Intermediate	2028		F-CAP-X	Replace Fuel Fired Forced Air Furnace					4,000		
	Life Cycle	Intermediate	2028		F-CAP-X	Replace Sand Filters/Chemical Injection Systems					35,000		
	Life Cycle	Intermediate	2029		F-CAP-X	Replace Painted Wall Covering					4,000		
	Capital	Intermediate	2029		Department	Add Pool Cover Structure					500,000		
	Life Cycle	Intermediate	2030		F-CAP-X	Replace Terrazzo					18,750		
	Life Cycle	Intermediate	2030		F-CAP-X	Replace Exterior/Emergency Lighting					10,000		
	Life Cycle	Intermediate	2030		F-CAP-X	Replace Chemical Storage Tanks/Pool Water Circulation Pumps					10,200		
	Life Cycle	Intermediate	2030		F-CAP-X	Replace Life Guard Chair					3,000		
	Life Cycle	Intermediate	2030		F-CAP-X	Replace Pool Railings & Ladders					2,400		
	Life Cycle	Intermediate	2030		F-CAP-X	Replace Pool Play Structures					9,600		
	Life Cycle	Intermediate	2030		F-CAP-X	Replace Swimming Pool Controls					10,000		
	Life Cycle	Intermediate	2030		F-CAP-X	Replace Fencing and Gates - Chain Link Fence					28,750		
	Life Cycle	Intermediate	2030		F-CAP-X	Replace Picnic Tables - Metal					5,950		
	Life Cycle	Intermediate	2030		F-CAP-X	Replace Bleachers					7,680		
	Life Cycle	Long Term	2035		F-CAP-X	Replace Solid Doors - Single					9,000		
	Life Cycle	Long Term	2035		F-CAP-X	Replace Glazed Doors - Single					12,000		
Life Cycle	Long Term	2035		F-CAP-X	Replace Custodial Sinks/Showers					12,500			
Life Cycle	Long Term	2035		F-CAP-X	Replace Pool Liner					95,875			
Life Cycle	Long Term	2038		F-CAP-X	Replace Security and Detection Systems						6,420		
Life Cycle	Long Term	2040		F-CAP-X	Replace Windows						4,200		
Life Cycle	Long Term	2040		F-CAP-X	Replace Glazed Doors - Double						20,000		
Life Cycle	Long Term	2040		F-CAP-X	Replace Gutters and Downspouts/Other Roof Coverings						4,450		
Life Cycle	Long Term	2040		F-CAP-X	Replace Cabinets - Millwork						12,500		
Life Cycle	Long Term	2040		F-CAP-X	Replace Drinking Water Fountains					1,500			
Life Cycle	Long Term	2040		F-CAP-X	Replace Hot Water Boilers - Less than 1000 MBH/Fuel Fire Unit Heaters						75,075		
Life Cycle	Long Term	2040		F-CAP-X	Replace Interior Lighting						18,190		
Life Cycle	Long Term	2040		F-CAP-X	Replace Water Slide						80,000		
Life Cycle	Long Term	2040		F-CAP-X	Replace Concrete Paved Surfaces						142,500		
Life Cycle	Long Term	2040		F-CAP-X	Replace Metal Roofing						72,800		
Life Cycle	Long Term	2045		F-CAP-X	Replace Water Closets						6,000		
Life Cycle	Long Term	2045		F-CAP-X	Replace Urinals/Lavatories/Showers						9,500		
Life Cycle	Long Term	2045		F-CAP-X	Replace Exit Lighting						1,665		
SUB TOTAL							0	7,500	120,000	137,660	649,330	129,375	454,740
Exhibition Centre													
Eng. Structure	High Priority	2021		F-CAP-X	Wheelchair Lift (Federal Enabling Accessibility Fund \$79,083; Pembina \$10K; MSI \$9,771)		98,854						
Eng. Structure	High Priority	2021		Department	Commercial Entrance Canopy (CCBF)		22,560						
Equipment	High Priority	2022		Department	Upgrade Direct Digital Control Computer System (Ice Plants) (MSI)		28,965						
Building	High Priority	2021		F-CAP-X	Addition - Mezzanine Bathroom/Relocate Carlan Lounge (CFEP 50%; MSI)			60,000					
Project	High Priority	2021		F-CAP-X	Replace Mezzanine Flooring (CFEP 50%; MSI)			20,000					
Project	High Priority	2023		Department	Installation of Exterior CCTV System (Operations)			7,300					
Project	High Priority	2023		Department	Building Monitoring & Analysis (FCM-\$17,870; Operations)			22,337					
Equipment	Recurring	2023		Department	Upgrade Security System (including antenna extension kit) (Operations)			5,000					
Equipment	Recurring	2023		Department	Zamboni Inspection/Overhaul			16,000					
Equipment	Recurring	2023		Department	Overhaul Ice Plant Compressor #1			15,000					
Equipment	Recurring	2024		Department	Overhaul Ice plant Compressor #2			16,000					



TOWN OF MAYERTHORPE 2023 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

Department		Function	Priority	Year	Source	Project Name	2022	2023	2024	2025-2027	2028-2032	2033-2037	2038-2047	
							Year 1	Year 2	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr		
EXPENDITURES														
RECREATION (cont.)														
Exhibition Centre	Life Cycle	Intermediate		2024	F-CAP-X	Replace Domestic Water Tank Heaters		66,780						
	Project	Intermediate		2024	Department	Install Mini Ice Hockey Risk		75,000						
Equipment	Life Cycle	Intermediate		2025	F-CAP-X	Replace Painted Wall Covering			48,000					
	Equipment	Recurring		2026	Tangible Capital Assets	Replace Zamboni			75,000				85,000	
Life Cycle	Life Cycle	Intermediate		2027	F-CAP-X	Replace Washroom Partitions			12,000					
	Life Cycle	Intermediate		2027	F-CAP-X	Replace Vinyl Sheeting			40,800					
Life Cycle	Life Cycle	Intermediate		2027	F-CAP-X	Replace Painted Ceiling Structures			19,625					
	Life Cycle	Intermediate		2027	F-CAP-X	Replace Refrigerant Leak Detection Systems (2)			20,000					
Life Cycle	Life Cycle	Intermediate		2027	F-CAP-X	Replace Public address and Music systems			46,400					
	Life Cycle	Intermediate		2030	F-CAP-X	Replace Fuel Fired Unit and Radiant Tube Heaters/Forced Flow Units				25,600				
Life Cycle	Life Cycle	Intermediate		2030	F-CAP-X	Replace Ice Risk Detumidification System				37,200				
	Life Cycle	Intermediate		2030	F-CAP-X	Replace Interior Stair Finishes/Lockers				24,000				
Life Cycle	Life Cycle	Intermediate		2032	F-CAP-X	Replace Rubber / Spring Gym Floor				17,200				
	Life Cycle	Intermediate		2032	F-CAP-X	Replace Suspended Acoustic Ceiling Panels				133,000				
Life Cycle	Life Cycle	Intermediate		2032	F-CAP-X	Replace Fire Suppression - Booster Pump Station				48,800				
	Life Cycle	Intermediate		2032	F-CAP-X	Replace Kitchen Exhaust and Suppression System/Domestic Water Pump				80,000				
Life Cycle	Life Cycle	Intermediate		2032	F-CAP-X	Replace Variable Frequency Drives (VFD)				46,125				
	Life Cycle	Intermediate		2032	F-CAP-X	Replace Exterior Lighting				6,000				
Life Cycle	Life Cycle	Intermediate		2032	F-CAP-X	Replace Fire Alarm Systems				18,000				
	Life Cycle	Intermediate		2032	F-CAP-X	Replace Security and Detection Systems				178,500				
Life Cycle	Life Cycle	Intermediate		2032	F-CAP-X	Replace Emergency Lighting Systems				35,700				
	Life Cycle	Intermediate		2032	F-CAP-X	Replace Ice Risk Chiller				17,850				
Life Cycle	Life Cycle	Intermediate		2032	F-CAP-X	Replace Ice Risk Circulation Pumps/Storage Tanks				100,000				
	Life Cycle	Long Term		2037	F-CAP-X	Replace Solid Doors - Single				41,000				
Life Cycle	Life Cycle	Long Term		2037	F-CAP-X	Replace Solid Doors - Double				12,000				
	Life Cycle	Long Term		2037	F-CAP-X	Replace Overhead Doors				15,000				
Life Cycle	Life Cycle	Long Term		2037	F-CAP-X	Replace Retractable Partitions				20,000				
	Life Cycle	Long Term		2037	F-CAP-X	Replace Showers/Custodial Sinks				30,000				
Life Cycle	Life Cycle	Long Term		2037	F-CAP-X	Replace Exhaust Fans				21,000				
	Life Cycle	Long Term		2037	F-CAP-X	Replace Cooling Towers				21,000				
Life Cycle	Life Cycle	Long Term		2037	F-CAP-X	Replace Gravel Paved Surface - Parking Area				13,500				
	Life Cycle	Long Term		2037	F-CAP-X	Replace Light poles - 40' high				69,500				
Life Cycle	Life Cycle	Long Term		2037	F-CAP-X	Replace Windows				13,600				
	Life Cycle	Long Term		2042	F-CAP-X	Replace Interior Overhead Door				4,200				
Life Cycle	Life Cycle	Long Term		2042	F-CAP-X	Replace Cabinets - Millwork				8,000				
	Life Cycle	Long Term		2042	F-CAP-X	Replace Cabinets - Kitchen				45,000				
Life Cycle	Life Cycle	Long Term		2042	F-CAP-X	Replace Ceramic Tile				30,000				
	Life Cycle	Long Term		2042	F-CAP-X	Replace Fuel Storage Tank				11,250				
Life Cycle	Life Cycle	Long Term		2042	F-CAP-X	Replace Air Handling Units - Packaged				15,000				
	Life Cycle	Long Term		2042	F-CAP-X	Replace Interior Lighting				45,000				
Life Cycle	Life Cycle	Long Term		2042	F-CAP-X	Replace Ice Risk Dasher Boards				303,450				
	Life Cycle	Long Term		2042	F-CAP-X	Replace Ice Risk Compressors				227,500				
Life Cycle	Life Cycle	Long Term		2042	F-CAP-X	Replace Ice Risk Controls				120,000				
	Life Cycle	Long Term		2042	F-CAP-X	Replace Concrete Paved Surfaces				15,000				
							SUB TOTAL	150,379	114,637	188,780	261,825	840,975	253,800	971,200
Parks	Eng. Structure	Bi-Annual		2020	MSP	Walking Trail (MSI)		4,825	5,000					
	Eng. Structure	Long-Term		2033	MSP	Splash Park (Stand-Alone)						750,000		
							SUB TOTAL	0	4,825	5,000	0	750,000	0	0



TOWN OF MAYERTHORPE 2023 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

Department		Function	Priority	Year	Source	Project Name	2022	2023	2024	2025-2027	2028-2032	2033-2037	2038-2047
							Year 1	Year 2	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr	
EXPENDITURES													
RECREATION (cont)													
Sportsgrounds/Fairgrounds													
	Project	Era Structure	High Priority	2022	F-CAP-X	Replace Fencing and Gates - Chain Link Fence (Diamond #3) (MS)		43,750					
	Life Cycle	Intermediate	High Priority	2023	Department	Installation of CCTV System - Dundee Park (Operations)		3,250					
	Life Cycle	Intermediate	Intermediate	2024	F-CAP-X	Replace Fencing and Gates - Chain Link Fence (Diamond #1)			77,500				
	Life Cycle	Intermediate	Intermediate	2024	F-CAP-X	Replace Bleachers (Diamond #1)			26,880				
	Life Cycle	Intermediate	Intermediate	2024	F-CAP-X	Replace Bleachers (Diamond #3)			12,000				
	Life Cycle	Intermediate	Intermediate	2024	F-CAP-X	Replace Message Sign (wall-mounted)			1,300				
	Life Cycle	Intermediate	Intermediate	2027	F-CAP-X	Replace Back Stop (Diamond #1)				10,000			
	Life Cycle	Intermediate	Intermediate	2027	F-CAP-X	Replace Dugout (Diamond #1)				26,000			
	Life Cycle	Intermediate	Intermediate	2030	F-CAP-X	Replace Fencing and Gates - Chain Link Fence (Diamond #2)				61,250			
	Life Cycle	Intermediate	Intermediate	2030	F-CAP-X	Replace Bleachers (Diamond #2)				24,000			
	Life Cycle	Intermediate	Intermediate	2035	F-CAP-X	Replace Back Stop (Diamond #2)					5,000		
	Life Cycle	Intermediate	Intermediate	2035	F-CAP-X	Replace Dugouts (Diamond #2)					28,000		
						SUB TOTAL	0	47,000	0	117,660	121,250	33,000	0
Diamond Centre													
	Project	Building	High Priority	2021	F-CAP-X	Replace Carpet (50% CEEP Grant; 50% MS)	47,890						
	Life Cycle	Intermediate	Intermediate	2022	F-CAP-X	Replace Conventional Built-Up Roof			243,000				
	Life Cycle	Intermediate	Intermediate	2023	F-CAP-X	Replace Cabinets			6,000				
	Life Cycle	Intermediate	Intermediate	2023	F-CAP-X	Replace Other Wall Finishes			5,000				
	Life Cycle	Intermediate	Intermediate	2023	F-CAP-X	Replace Fuel Fire Forced Air Furnace/Exhaust Fans			19,000				
	Life Cycle	Intermediate	Intermediate	2023	F-CAP-X	Replace Solid Interior Doors (1-Double; 1-Single)			19,000				
	Life Cycle	Intermediate	Intermediate	2023	F-CAP-X	Replace Custodial Sinks			2,000				
	Life Cycle	Intermediate	Intermediate	2023	F-CAP-X	Replace Natural Gas Supply			38,000				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Solid Interior Door - Single/Double			21,500				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Other Interior Doors			10,000				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Interior Stair Construction			6,000				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Painted Wall Covering			19,000				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Wood Flooring			34,850				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Painted / Sealed Concrete Floor			4,040				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Suspended Acoustic Ceiling Panels			28,080				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Water Closets/Urinals/Lavatories/Sinks/Showers			14,300				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Domestic Water Pipes and Fittings			38,000				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Domestic Water Tank Heaters (2)			8,154				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Air Distribution Systems			114,000				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Electrical Panels/Fire Protection Systems			9,030				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Branch Wiring and Devices			9,0250				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Exterior Lighting			5,400				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Fire Alarm Systems/Emergency Lighting Systems			42,750				
	Life Cycle	Intermediate	Intermediate	2025	F-CAP-X	Replace Commercial Kitchens			50,000				
	Life Cycle	Intermediate	Intermediate	2027	F-CAP-X	Replace Water Supply			37,500				
	Life Cycle	Intermediate	Intermediate	2029	F-CAP-X	Replace Vinyl Sheet				23,640			
	Life Cycle	Intermediate	Intermediate	2030	F-CAP-X	Replace Kitchen Exhaust/Suppression Systems			19,500				
	Life Cycle	Intermediate	Intermediate	2031	F-CAP-X	Replace Sanitary Waste and Vent Piping			42,750				
	Life Cycle	Intermediate	Intermediate	2031	F-CAP-X	Replace Rain Water Drainage Piping and Fittings			28,500				
	Life Cycle	Intermediate	Intermediate	2031	F-CAP-X	Replace Fuel Fired Forced Air Furnace			3,600				
	Building	Intermediate	Intermediate	2031	Tangible Capital Assets	Diamond Centre				2,000,000			
	Life Cycle	Intermediate	Intermediate	2032	F-CAP-X	Replace Ceramic Tile				14,850			
	Life Cycle	Intermediate	Intermediate	2034	F-CAP-X	Replace Balcony Walls and Handrails				3,500			
	Life Cycle	Long Term	Long Term	2037	F-CAP-X	Replace Gravel Paved Surface - Parking Area				17,000			
	Life Cycle	Long Term	Long Term	2037	F-CAP-X	Replace Fencing and Gates - Chain Link Fence				15,500			
	Life Cycle	Long Term	Long Term	2037	F-CAP-X	Replace Waste Receptacles - Other				10,000			
	Life Cycle	Long Term	Long Term	2037	F-CAP-X	Replace Sanitary Sewer				48,000			
	Life Cycle	Long Term	Long Term	2042	F-CAP-X	Replace Emergency Power Systems					14,000		
	Life Cycle	Long Term	Long Term	2043	F-CAP-X	Replace Exhaust Fans					3,000		
	Life Cycle	Long Term	Long Term	2043	F-CAP-X	Replace Interior Lighting						8,0750	
	Life Cycle	Long Term	Long Term	2046	F-CAP-X	Replace Sinks						3,000	
						SUB TOTAL	47,890	0	332,000	532,854	2,132,840	94,000	100,750



TOWN OF MAYERTHORPE

2023 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

PROJECT PLAN PROJECTION (Cont.)

EXPENDITURES												
Department	Function	Priority	Year	Source	Project Name	2022	2023	2024	2025-2027	2028-2032	2033-2037	2038-2047
						Year 1	Year 2	Year 3	3 to 5 Yr	6 - 10 Yr	11 - 15 Yr	16 to 25 Yr
RECREATION (con't)												
Outdoor Rink	Project	Recurring	2023	Tangible Capital Assets	Replace Outdoor Skating Rink (Canadian Post Community Foundation \$25K; \$7,500 MS)	0	32,500	0	0	0	0	0
					SUB TOTAL							
Curling Rink	Life Cycle	Intermediate	2024	F-CAP-X	Replace Exterior Stairs			16,000				
	Life Cycle	Intermediate	2024	F-CAP-X	Replace Domestic Water Tank Heaters			4,275				
	Building	Long Term	2025	Tangible Capital Assets	Curling Rink				3,000,000			
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Solid and Overhead Doors				35,000			
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Lockers/Painted Wall Covering/Carpet				43,100			
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Acoustic Tile Ceiling				24,000			
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Domestic Water Equipment and Water Pump				13,500			
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Fuel Fired Forced Air Furnaces (2); Unit Heaters				13,000			
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Chilled Water Distribution Systems				39,900			
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Exhaust Fans				3,000			
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Electrical Service/Panels/Branch Wiring and Devices				130,500			
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Exterior and Emergency Lighting				7,300			
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Security and Detection System				9,800			
	Life Cycle	Intermediate	2025	F-CAP-X	replace Gravel and Concrete Paved Surfaces				16,375			
	Life Cycle	Intermediate	2025	F-CAP-X	Replace Water Supply				91,125			
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Interior Lighting/Electrical Distribution					93,300		
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Sanitary Sewer					64,800		
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Refrigerant Leak Detection System					10,000		
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Vinyl Sheeting					15,000		
	Life Cycle	Intermediate	2030	F-CAP-X	Replace Washroom Partitions/Interior Windows					11,500		
	Life Cycle	Long Term	2035	F-CAP-X	Replace Metal Roofing						291,200	
	Life Cycle	Long Term	2035	F-CAP-X	Replace Kitchen Exhaust and Suppression systems						31,500	
	Life Cycle	Long Term	2035	F-CAP-X	Replace Exit Lighting						2,940	
	Life Cycle	Long Term	2035	F-CAP-X	Replace Interior Stair Finishes						5,000	
	Life Cycle	Long Term	2040	F-CAP-X	Replace Metal Siding							20,800
	Life Cycle	Long Term	2040	F-CAP-X	Replace Retractable Partitions							7,500
	Life Cycle	Long Term	2040	F-CAP-X	Replace Domestic Water Pipes and Fittings							13,200
	Life Cycle	Long Term	2040	F-CAP-X	Replace Natural Gas Supply							6,600
	Life Cycle	Long Term	2040	F-CAP-X	Replace Air Distribution Systems							39,600
	Life Cycle	Long Term	2040	F-CAP-X	Replace Ice Rink Circulation Pumps							5,000
	Life Cycle	Long Term	2045	F-CAP-X	Replace Cabinets and Millwork							17,000
					SUB TOTAL			20,275	3,426,600	194,600	330,640	109,700
CULTURE												
	Accessibility	Priority	2023	Fire Inspection	MF - Exr West Side Door; Exr/Int East Side Door; Interior East; (Grabbing Accessibility)			10,325				
		Intermediate	2024	TOM/IB	Fallen Four Building - Addition			850,000				
					SUB TOTAL							
						0	10,325	850,000	0	0	0	0
					SUB TOTAL							
						1,304,261	1,830,211	6,846,930	11,864,273	7,548,445	9,420,815	8,442,390
					TOTAL EXPENDITURES							
					NET SURPLUS/DEFICIT							



3-YEAR OPERATING BUDGET

DEPARTMENT	APPROVED 2023 BUDGET	APPROVED 2024 BUDGET	APPROVED 2025 BUDGET
GENERAL ADMINISTRATION			
GENERAL MUNICIPAL (00)			
TOTAL REVENUE	2,456,606	2,402,061	2,453,676
TOTAL EXPENDITURES	465,233	388,230	410,312
<i>NET GENERAL MUNICIPAL</i>	1,991,373	2,013,830	2,043,364
COUNCIL (11)			
TOTAL REVENUES	-	-	5,280
TOTAL EXPENDITURES	117,490	118,340	128,690
<i>NET COUNCIL</i>	(117,490)	(118,340)	(123,410)
ADMINISTRATION (12)			
TOTAL REVENUES	30,742	29,992	30,242
TOTAL EXPENDITURES	625,187	629,000	633,450
<i>NET ADMINISTRATIVE</i>	(594,445)	(599,008)	(603,208)
NET GENERAL ADMINISTRATION	1,514,418	1,533,162	1,563,566
PROTECTIVE SERVICES			
FIRE SERVICES (23)			
TOTAL REVENUES	87,950	88,700	89,450
TOTAL EXPENDITURES	192,250	197,050	198,300
<i>NET FIRE SERVICES</i>	(104,300)	(108,350)	(108,850)
DISASTER SERVICES (24)			
TOTAL EXPENDITURES	(39,985)	(42,590)	(43,115)
BYLAW ENFORCEMENT SERVICES (26)			
TOTAL REVENUES	73,555	73,855	74,355
TOTAL EXPENDITURES	132,588	139,700	143,500
<i>NET BYLAW ENFORCEMENT SERVICES</i>	(59,033)	(65,845)	(69,145)
POLICE SERVICES (27)			
TOTAL EXPENDITURES	(63,463)	(69,241)	(69,241)
NET PROTECTIVE SERVICES	(203,318)	(216,785)	(221,110)



TOWN OF MAYERTHORPE
2023 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

3-YEAR OPERATING BUDGET (Cont.)

DEPARTMENT	PROPOSED 2023 BUDGET	PROPOSED 2024 BUDGET	PROPOSED 2025 BUDGET
PUBLIC WORKS			
GENERAL PUBLIC WORKS (32)			
TOTAL REVENUES	108,675	109,800	110,700
TOTAL EXPENDITURES	705,854	703,117	709,342
NET PUBLIC WORKS	(597,179)	(593,317)	(598,642)
ENVIRONMENTAL SERVICES			
STORM SEWER (37)			
TOTAL REVENUES	29,318	30,400	30,800
TOTAL EXPENDITURES	29,318	30,400	30,800
NET STORM SEWERS	-	-	-
WATER (41)			
TOTAL REVENUES	741,513	743,263	743,288
TOTAL EXPENDITURES	716,608	723,178	726,878
NET WATER	24,905	20,085	16,410
SANITARY SEWER (42)			
TOTAL REVENUES	309,042	309,542	310,042
TOTAL EXPENDITURES	248,160	255,312	257,812
NET SANITARY SEWER	60,882	54,230	52,230
SOLID WASTE (43)			
TOTAL REVENUES	121,800	121,950	122,250
TOTAL EXPENDITURES	121,800	121,950	122,250
NET SOLID WASTE	-	-	-
NET ENVIRONMENTAL SERVICES	85,787	74,315	68,640
COMMUNITY SERVICES			
FAMILY and COMMUNITY SOCIAL SERVICES (51)			
TOTAL REVENUES	118,189	120,795	124,477
TOTAL EXPENDITURES	118,189	120,795	124,477
NET FAMILY COMMUNITY SOCIAL SERVICES	-	0	0



TOWN OF MAYERTHORPE
2023 BUDGET HIGHLIGHTS AND FINANCIAL REPORT

3-YEAR OPERATING BUDGET (Cont.)

DEPARTMENT	PROPOSED 2023 BUDGET	PROPOSED 2024 BUDGET	PROPOSED 2025 BUDGET
COMMUNITY SERVICES (Con't)			
PUBLIC TRANSIT (52)			
TOTAL REVENUES	76,917	78,653	78,653
TOTAL EXPENDITURES	114,599	117,942	117,942
<i>NET PUBLIC TRANSIT</i>	(37,682)	(39,289)	(39,289)
CEMETERY (56)			
TOTAL REVENUES	23,587	24,118	24,649
TOTAL EXPENDITURES	43,943	44,375	44,550
<i>NET CEMETERY</i>	(20,356)	(20,257)	(19,901)
NET COMMUNITY SERVICES	(58,038)	(59,546)	(59,189)
PLANNING and DEVELOPMENT			
PLANNING (61)			
TOTAL REVENUES	7,000	7,000	7,000
TOTAL EXPENDITURES	48,474	47,142	47,613
<i>NET PLANNING</i>	(41,474)	(40,142)	(40,613)
ECONOMIC DEVELOPMENT (62)			
TOTAL REVENUES	14,500	15,600	15,600
TOTAL EXPENDITURES	173,129	176,000	179,800
<i>NET ECONOMIC DEVELOPMENT</i>	(158,629)	(160,400)	(164,200)
LAND and ENVIRONMENTAL DEVELOPMENT (66)			
TOTAL REVENUES	20,525	20,525	20,525
TOTAL EXPENDITURES	30,575	30,600	30,600
<i>NET LAND AND DEVELOPMENT</i>	(10,050)	(10,075)	(10,075)
NET PLANNING and DEVELOPMENT	(210,153)	(210,617)	(214,888)
RECREATION and CULTURE			
RECREATION (72)			
TOTAL REVENUE	348,493	350,664	357,400
TOTAL EXPENDITURES	532,613	522,435	529,810
<i>NET RECREATION</i>	(184,120)	(171,771)	(172,410)



3-YEAR OPERATING BUDGET (Cont.)

DEPARTMENT	PROPOSED 2023 BUDGET	PROPOSED 2024 BUDGET	PROPOSED 2025 BUDGET
<i>RECREATION and CULTURE (Con't)</i>			
<i>CULTURE (74)</i>			
TOTAL REVENUE	27,457	27,586	27,718
TOTAL EXPENDITURES	76,411	77,107	77,623
<i>NET CULTURE</i>	(48,954)	(49,521)	(49,905)
<i>NET RECREATION and CULTURE</i>	(233,074)	(221,292)	(222,315)
<i>TOTAL OPERATING REVENUES</i>	4,595,869	4,554,504	4,626,105
<i>TOTAL OPERATING EXPENDITURES</i>	4,595,869	4,554,504	4,626,105
<i>NET OPERATIONS</i>	0	0	0